

CABINET

Date of Meeting	Tuesday, 24 th April 2018
Report Subject	Revenue Budget Monitoring 2017/18 (MONTH 11)
Cabinet Member	Leader of the Council and Cabinet Member for Finance
Report Author	Corporate Finance Manager
Type of Report	Operational

EXECUTIVE SUMMARY

This monthly report provides the current revenue budget monitoring position for 2017/18 for the Council Fund and Housing Revenue Account. The report presents the position, based on actual income and expenditure, as at Month 11 of the financial year. The report projects how the budget would stand at the close of the financial year if there are no significant unforeseen events.

The next report on the Council's financial position to Cabinet will be on 17 July and will be the final outturn position following the closure of the 2017/18 accounts.

The projected year end position is:-

Council Fund

- Net in-year expenditure forecasts an operating surplus of £0.109m.
- The overall projected in-year position now includes £1.422m due to the change in accounting policy for Minimum Revenue Provision (MRP) charges as agreed by County Council on 1 March. This has the effect of eliminating the operating deficit with net spend projected to be £1.531m less than budget.
- Projected Contingency Reserve balance as at 31 March is £8.353m although this reduces to £5.948m when taking account of agreed contributions for the 2018/19 budget.

Housing Revenue Account

- Net in-year expenditure forecast to be £0.035m higher than budget.
- Projected closing balance as at 31 March 2018 of £1.081m.

RECO	RECOMMENDATIONS	
1	To note the overall report and the projected Council Fund contingency sum as at 31st March 2018.	
2	To approve a transfer of £0.900m from the Contingency Reserve for invest to save projects, of which £0.550m has been allocated to fund the digital strategy (paragraph 1.20).	
3	To approve a transfer of £0.050m from the Contingency Reserve to fund the contribution towards the detailed development of the Economic Growth Bid (paragraph 1.18).	
4	To approve a transfer of £0.050m from the Contingency Reserve to a ring- fenced reserve to meet any unforeseen emergency remediation and support costs (paragraph 1.21).	
5	To note the projected final level of balances on the Housing Revenue Account (HRA) (paragraph 1.25).	
6	To approve the carry forward requests included in Appendix 6 (paragraph 1.22).	

REPORT DETAILS

1.00	EXPLAINING THE MONTH 11 POSITION
1.01	Council Fund Overall Position
	The operating surplus is projected to be £0.109m which is a reduction of £0.484m from the outturn position reported last month, which is due to a reduction in anticipated pension contribution and an improved position on the Central Loans and Investment Account.
	On 1st March 2018 County Council agreed a change to the Council's policy for accounting for the Minimum Revenue Provision (MRP) charge. This has resulted in a positive impact of £1.422m on the projected outturn for the Central Loans and Investment Account, which now shows spend as being £1.531m less than the budget.

1.02 Council Fund Latest In-Year Forecast

The table below shows the projected position by portfolio.

TOTAL EXPENDITURE AND INCOME	Original Budget	Revised Budget	Projected Outturn	In-Year Over / (Under) spend
	£m	£m	£m	£m
Social Services	61.471	62.472	62.996	0.524
Community & Enterprise	12.518	12.546	11.670	(0.876)
Streetscene & Transportation	27.467	27.652	29.847	2.194
Planning & Environment	5.043	4.932	5.188	0.256
Education & Youth	10.966	10.983	11.182	0.199
Schools	88.862	88.933	88.933	0.000
People & Resources	4.283	4.111	4.540	0.429
Governance	7.675	7.703	7.800	0.096
Organisational Change 1	5.801	5.537	5.615	0.078
Organisational Change 2	2.422	2.339	2.055	(0.284)
Chief Executive	3.008	2.926	2.797	(0.128)
Central & Corporate Finance	25.642	25.023	21.002	(4.021)
Total	255.156	255.156	253.626	(1.531)

1.03 The reasons for the projected variances are summarised within Appendix 1 with key significant portfolio variances explained in paragraphs 1.04 to 1.10 below. As has been the practice in recent years where a variance has been due to a conscious change to policy or practice, the resulting variance is managed corporately with the relevant portfolio not expected to meet any shortfall.

1.04 Streetscene & Transportation

There is a projected overspend of £2.194m within this portfolio.

The overspend partly comprises of the materialisation of some of the known significant risks identified when the 2017/18 budget was set by Council and other conscious changes to policy or practice which were detailed in the Month 4 report.

The net position on the projected overspend excluding the conscious changes to policy and practice is a now an operating deficit of £0.858m which is a small decrease of £0.006m from last month.

	APPENDIX
1.05	Social Services
	The projected outturn for Out of County placements in Children's Services is £1.401m over budget due to the number of high cost placements, this is a decrease of £0.032m from the figure reported in month 10 and is the net impact of new and ended placements.
1.06	Education & Youth
	The projected outturn for the education element of Out of County placements is reporting an overspend of £0.369m which is an increase of £0.023m from the amount reported in Month 10.
1.07	There is a continuing risk in the volatility of demand for Out of County Placements and the impact on service costs which cannot be predicted with any certainty. There is always a risk of significant variances occurring such as those reported in paragraphs 1.05 and 1.06 above. This area continues to be closely monitored.
1.08	Planning & Environment
	There is a projected in-year Planning Fee Income shortfall of £0.230m due to the impact of the Welsh Government requirements for major developers to enter into pre consultation as detailed in the previous report.
1.09	Community & Enterprise
	There is a projected underspend on the Council Tax Reduction Scheme (CTRS) of £0.609m based on current demand which will be kept under review throughout the year together. There is also a favourable variance on the Council Tax Collection fund of £0.381 due to Single Person Discount review work.
1.10	Central & Corporate Finance
	There is a positive variance of £4.021m projected within this area which is an increase of £0.460m from month 10 which is mostly due to changes in projected pension fund contributions and an improved position on the Central Loans and Investment Account.
	Major variances within this area include 1.664m within the Central Loans and Investment Account of which £1.422m is due to the change in accounting policy for MRP charges, an underspend of £0.254m on centrally held inflation, a positive variance on the pension fund contributions of £0.508m, offset by a shortfall in the corporate income target of £0.407m and lower than anticipated levels of car parking income at County Hall of £0.080m.
	There is also a positive variance due to the auto enrolment of employees to the pension scheme which became effective in October 2017 (now deferred until January 2018). As employers are legally compelled to enrol eligible staff into a qualifying pension scheme budget provision was set aside to meet potential pension contribution costs. Early analysis indicates that the

	APPENDIX A
	actual numbers are less than originally estimated, and when combined with
	the postponement of the auto enrolment date, gives a favourable in year
	variance of £0.488m.
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1.11	Significant Movements between Month 10 and Month 11 Budget
	Cinco lost month's report the largest budget assured to be a second to the
	Since last month's report the largest budget movement has been due to the
	distribution of street lighting inflation from Central & Corporate to
	Streetscene for £0.061m and distribution of pension budget due to auto
	enrolment from Central & Corporate to Governance for £0.048m.
1.12	Ashiovement of Dlannod In Veer Efficiencies
1.12	Achievement of Planned In-Year Efficiencies
	The Council set a challenging target for the level of efficiencies to be
	achieved in year as part of its approach to annual budget planning. These
	efficiencies are generated from the three year service portfolio business
	plans and from corporate financial planning. The 2017/18 budget contains
	£8.433m of specific efficiencies which are tracked and monitored. In recent
	years the level of efficiency achievement has averaged at around 85%
	though the council aspires to raise this to 95% in 2017/18 as reflected in the
	recent MTFS KPI's.
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	The current assessment of the efficiencies to be achieved in 2017/18 shows
	that £7.970m (95%) of the efficiencies would be achieved which meets the
	agreed target.
1.13	Winter Maintenance
	The recent adverse weather continues to put pressure on the winter
	maintenance budget which only provides for 'average' winter conditions
	comprising of 70 turnouts and 5 snow affected days. At month 11 the service
	has exceeded this number of turnouts and it is projected that spend will be
	£1.094m which exceeds the budget of £0.844m by £0.250m. However, this
	will be offset by the drawdown of a grant which is ring-fenced for rock salt.
1.14	Inflation
	Included within the 2017/18 budget are provision for pay (£0.915m),
	targeted price inflation (£0.313m), food (£0.051m), fuel (£0.033m) and
	Energy (£0.061m).
1.15	A limited amount of funding was set aside in the 2017/18 budget for non-
	standard inflation (NSI) which has now been allocated to relevant portfolios
	and any unallocated budget is reported as an in-year underspend included
	within Central and Corporate Finance.
1.16	Reserves and Balances
	<u>Un-earmarked Reserves</u>
	TI 0040/47 # # 114 0 11 1 40 11 0047
	The 2016/17 outturn reported to Cabinet on 18 July 2017 showed un-
	earmarked reserves at 31 March 2016 (above the base level of £5.769m) of
	£5.133m.

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1.17	Taking into account the current projected underspend at Month 11 and previously agreed allocations the balance on the Contingency Reserve at 31 March 2018 is projected to be £8.353m as detailed in appendix 4. Agreed as part of the 2018/19 budget an amount of £1.945m will be utilised
	to balance the budget on a temporary basis. In addition County Council on 1 March approved an additional amount of £0.460m for schools, again on a temporary basis. The available Contingency Reserve after taking account of these contributions is therefore £5.948m.
	As presented to Council on 1 March it is essential that a sizeable contingency reserve is maintained to safeguard against some of the significant risks that the Council will face in 2018/19 and include the outcome of national pay negotiations, social care demands such as out of county placements and any shortfall in budgeted efficiencies and other unforeseen variances.
1.18	A report to Cabinet on 26 September 2017 on the North Wales Economic Growth Deal Bid Progress recommended delegated authority to authorise an initial revenue contribution from 2017/18 expenditure for the detailed development of the Growth Deal Bid up to a maximum of £0.050m. It is recommended this amount is funded from the Contingency Reserve.
1.19	A report to Cabinet on 20 February 2018 for Digital Strategy-Digital Customer identified a funding requirement of £0.550m for the project. It is recommended that this amount is met from the Contingency Reserve. However it is anticipated that this project will return this amount through the identification of future efficiencies.
1.20	At the Council budget meeting on 20 February 2018 an amount of £0.900m was included within the projected level of prudent reserves for invest to save funding to help achieve future efficiencies. After taking into account the allocation for the Digital Strategy-Digital Customer project it is recommended that the remaining £0.350m is ring-fenced for this purpose.
1.21	A recent incident whereby hazardous substances had to be removed safely from a property in Flintshire has highlighted the requirement for funding to meet any unforeseen emergency remediation and related support requirements. It is recommended a contribution of £0.050m from the Contingency Reserve is earmarked for this purpose.
1.22	Requests for Carry Forward of Funding
	A number of requests to revenue carry forward funding into 2018/19 are included in Appendix 6 and are recommended for approval.
1.23	Housing Revenue Account
	The 2016/17 Outturn Report to Cabinet on 18 July 2017 showed an unearmarked closing balance at the end of 2016/17 of £1.116m and a closing balance of earmarked reserves of £0.526m.

1.24	The 2017/18 budget for the HRA is £33.633m which includes a movement of £0.035m from reserves.
1.25	The Month 11 monitoring for the HRA is projecting in year expenditure to be £0.035m lower than budget and a closing un earmarked balance as at 31 March 2018 of £1.081m, which at 3.2% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.

2.00	RESOURCE IMPLICATIONS
2.01	The Revenue Budget Monitoring Report reflects the planned use of the financial resources of the Council for the current financial year and details the variations in the first four months and the risks as known.

3.00	CONSULTATIONS REQUIRED / CARRIED OUT	
3.01	None required.	

4.00	RISK MANAGEMENT
4.01	As we are nearing the end of the financial year and the closure of the 2017/18 accounts it is not anticipated that there are any significant risks to the final outturn position. Any risks with an impact on 2018/19 were included within the 2018/19 budget which was approved at Council on 20 February 2018.

5.00	APPENDICES
5.01	Appendix 1: Council Fund – Movement in Variances from Month 10 Appendix 2: Council Fund – Budget Variances
	Appendix 3: Council Fund – Programme of Efficiencies Appendix 4: Council Fund – Movement on Un-earmarked Reserves
	Appendix 5: Housing Revenue Account Variances Appendix 6: Council Fund - Carry Forward Requests

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	None required.
	Contact Officer: Sara Dulson (Finance Manager) Telephone: 01352 702287
	E-mail: sara.dulson@flintshire.gov.uk

	APPENDIX A
7.00	GLOSSARY OF TERMS
7.01	Budget: a statement expressing the Council's policies and service levels in financial terms for a particular financial year. In its broadest sense it includes both the revenue budget and capital programme and any authorised amendments to them.
	Council Fund: the fund to which all the Council's revenue expenditure is charged.
	Financial Year: the period of twelve months commencing on 1 April.
	Housing Revenue Account: the Housing Revenue Account (HRA) is a local authority account showing current income and expenditure on housing services related to its own housing stock. The account is separate from the Council Fund and trading accounts and is funded primarily from rents and government subsidy.
	Projected Outturn: projection of the expenditure to the end of the financial year, made on the basis of actual expenditure incurred to date.
	Reserves: these are balances in hand that have accumulated over previous years and are held for defined (earmarked reserves) and general (general reserves) purposes. Councils are required to regularly review the level and purpose of their reserves and to take account of the advice of the Chief Finance Officer.
	Revenue: a term used to describe the day-to-day costs of running Council services and income deriving from those services. It also includes charges for the repayment of debt, including interest, and may include direct financing of capital expenditure.
	Underspend: when referring to expenditure the actual expenditure incurred is less than budget. Shown as a –ve. When referring to income the actual income achieved exceeds the budget. Shown as a –ve.
	Variance: difference between latest budget and actual income or expenditure. Can be to date if reflecting the current or most up to date position or projected, for example projected to the end of the month or financial year.
	Virement: the transfer of budget provision from one budget head to another. Virement decisions apply to both revenue and capital expenditure heads, and between expenditure and income, and may include transfers from contingency provisions. Virements may not however be approved between capital and revenue budget heads.
	Medium Term Financial Strategy: a written strategy which gives a forecast of the financial resources which will be available to a Council for a given period, and sets out plans for how best to deploy those resources to meet its priorities, duties and obligations.

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £0.025m
Social Services		The state of the s
Older People		
Localities	0.067	Due to additional service users in Residential Care as a consequence of Winter Pressures
Reablement Services	0.029	Costs of crisis intervention physiotherapist
Other Minor Variances	0.003	
Disability Services		
Resources & Regulated Services	(0.072)	Reallocation of costs between externally provided Supported Living and Disability Services - Resource Panel
Disability Services	0.071	Reallocation of costs between externally provided Supported Living and Disability Services - Resource Panel
Other Minor Variances	(0.001)	
Mental Health Services		
Other Minor Variances	0.004	
Children's Services		
Residential Placements		Grant funded expenditure - Respite Carers grant
Out of County Placements		Net impact of new and ended placements
Other Minor Variances	0.016	7.7.22
Development & Resources		
Other Minor Variances	(0.010)	
Total Social Services	0.042	
Community & Fatanaia		
Community & Enterprise Customer And Housing Services	0.012	Minorveines
		Minor variances. Minor variances.
Council Fund Housing Regeneration		Minor variances.
Revenues & Benefits		Projected surplus on Council Tax Collection Fund
Nevertues & Detreits	0.002	reduced by £0.033m. Increased underspend on CTRS (£0.011m). Other minor variances (£0.011m).
Housing Programmes	(0.004)	Minor variances.
Total Community & Enterprise	0.000	
Streetscene & Transportation		
Ancillary Services & Performance		
Other Minor Variances	(0.028)	
Highways Network		
Other Minor Variances	0.038	Additional patching works due to poor werather.
Transportation & Logistics		
Logistics & Resource Services		Increased winter maintenance recharge due to sustained periods of bad weather
Other Minor Variances	0.028	
Total Streetscene & Transportation	(0.006)	
Diamina 9 Faultanes A		
Planning & Environment		
Business Minor Variances	0.006	Minor variances
Community	0.006	IVIII OI VAITALICES
Minor Variances	(0.013)	Minor variances
Development	(0.013)	IVIIIIO, VAITAITOGO
Development Management	(0.036)	Higher than anticipated level of Planning Fee Income received during February
Minor Variances	0.042	Cummulative minor variances
Access		
Minor Variances	(0.003)	Minor variances
Shared Services		The second secon
Minor Variances	(0.009)	Minor variances
Strategy		
Management Strategy		Minor variances
Total Planning & Environment	(0.025)	

Education & Youth		
Inclusion & Progression	0.022	Minor variances only. Adverse movement of £0.023n relates to Out of County Placements. Other minor variances from across the service area (£0.001m).
Integrated Youth Provision	(0.010)	Minor variances from across the service area.
School Improvement Systems	(0.002)	Minor variances from across the service area.
School Planning & Provision	0.001	Minor variances from across the service area.
Total Education & Youth	0.010	
Schools	0.000	
Decris 9 Decris	A CONTRACTOR OF THE CONTRACTOR	
People & Resources HR & OD	0.044	Minor variance
Corporate Finance		Minor variance Minor variance
Total People & Resources	0.010	1
Total People & Resources	0.010	
Governance		
Legal Services	0.003	Minor variances
Democratic Services	(0.004)	Minor variances
Internal Audit	(0.003)	Minor variances
Procurement	0.001	Minor variances
ICT	(0.030)	Efficiency due to termination of printing press lease.
Total Governance	(0.034)	1 31 21 11 11 11 2 11 11 11 11 11 11 11 11
0		
Organisational Change 1 Public Libraries & Arts, Culture & Events	0.004	N
·		Minor movements.
County Archives	(0.002)	Minor movements.
Total Organisational Change 1	(0.001)	
Organisational Change 2		
Minor Variances	(0.023)	
Total Organisational Change 2	(0.023)	
Chief Executive	0.002	Minor variances
Central and Corporate Finance	(0.4cm)	Pension fund (£0.196m) due to surplus of budget,
Central and Corporate Finance	(0.460)	required for increase in contributions in 2017/18. Aut Enrolment, (£0.045m) actual numbers are less than estimated, giving a favourable in year variance. Increased underspend on Central Loans and Investment Account (£0.242m). Minor variances £0.023m.
Grand Total	(0.484)	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Social Services	(Zing	(A.111)	(ASTO)	(Mill)		
Older People						
Localities	15 992	15 239	(0.752)	(0.819)	Residential and Nursing Care shows a projected overspend of £0.198m due to the increase in the Residential Care capital limit from £24k to £30k which wasnt fully funded by Welsh Government, and other additional service user demand influences. Domiciliary Care reflects a projected underspend of £0.523m based on existing service users, this position improved significantly at Month 10 as a consequence of additional one-off grant funding by Welsh Government for managing Winter Pressures in the final quarter of this financial year. Other underspends include £0.108m on Intake/First Contact of which £0.077m is due to part year vacancy savings from within the Single Point of Access team. Locality Teams show an underspend of £0.269m due to short term vacancy savings for a number of posts. Overall minor variances amount to £0.050m.	
Community Equipment Contribution	0.478	0.363	(0 115)	(0.113)	Following review and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward. In the longer term this saving has been earmarked for funding of some of the revenue costs for the new extra care facilities.	These savings have been earmarked for future realignment to meet some of the revenue costs funding requirement for the new Flint Extra Care facility - Llys Raddington.
Resources & Regulated Services	5.983	5.602	(0.381)	(0 388)	The main influences on the projected underspend are short term vacancy savings within extra care schemes £0.206m due to recruitment and retention difficulties in the care sector. Additional residential client contributions amount to £0.205m, and other minor variances amount to £0.030m.	Continue to monitor and review
Minor Variances	0.706	0.663	(0.043)	(0.070)	amount to 20.000m.	
Disability Services		Ī				
Resources & Regulated Services	19.744	19.798	0.054	0.126	The reduced projected overspend of £0.054m is mainly due to demand influences within externally provided Supported Living, there are some offsetting under and overspends within Work Opportunities/Day Centre and PDSI services are being reviewed with a view to corrective action being taken by way of budget realignment.	Following recent feedback from Corporate Resources Overview and Scrutiny committee, a full review is being undertaken of the reasons for this overspend and an action plan will be drawn up with a view to early remedial action.
Disability Services	0.716	0 622	(0.094)	(0.165)	Increased CHC Funding for two service users under Transition to Adulthood from BCUHB. In addition, the contribution the Council is required to make for four high cost Transition service users to Welsh Government for residential college placements has reduced.	Continue to monitor and review.
Administrative Support	0.168	0.027	(0.141)	` ′	The projected underspend is due mainly to short term vacancy savings.	Continue to monitor and review.
Minor Variances	0.693	0.706	0.013	0.035		
Mental Health Services Residential Placements	1.140	1.414	0.274	0 272	Ongoing pressure due to the numbers of long term residential placements, despite maximisation of opportunities to secure joint funding contributions from BCUHB	Following feedback from Corporate Resources Overview and Scrutiny committee, a full review is being undertaken of the reasons for this overspend and an action plan will be drawn up with a view to early remedial action.
Minor Variances	2.530	2.445	(0.085)	(0.087)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Children's Services Family Placement	2.464	2.677	0.213	0.207	The projected overspend is due to the number of children in care. There has been an increase in the number of children who are subject to Foster Care/Special Guardianship/Adoption who have moved through the age barriers. Other influences include new adoption and Special Guardianship Order (SGO) payments and new Foster Carers entering the system, foster carers progressing from Level 1, 2, 3 and 4. Travel costs and Christmas and birthday allowances.	Following feedback from Corporate Resources Overview and Scrutiny committee, a full review is being undertaken of the reasons for this overspend and an action plan will be drawn up with a view to early remedia action.
Family Support	0.296	0.382	0.085	0.075	There are pay pressures due to a combination of new contractual arrangements having been implemented for sessional workers and a number of the staff working significant additional hours.	Continue to monitor and review.
Prevention & Support	0.142	0.234	0.091	0.067	The projected overspend relates to additional costs of legal fees including costs of barristers, court costs and professional fees relating to medical examinations.	Continue to monitor and review
Professional Support	4.801	5.031	0.230	0.239	The projected overspend is due mainly to ongoing service pressures particularly within Prevention and Support, and is influenced by the need to support wider regional work on child protection issues	Following feedback from Corporate Resources Overview and Scrutiny committee, a full review is being undertaken of the reasons for this overspend and an action plan will be drawn up with a view to early remedial action
Out of County Placements	3.641	5.042	1.401	1.433	This pressure is a continuation in the increase in the number of high cost placements which was partly influenced by interpretations of additional responsibilities under the Social Services and Well-being (Wales) Act 2014.	Pressure included in 2018/19 budget as partial mitigation. A project group has been set up to more practively respond to identified needs, better manage demand for placements and develop the market to be more responsive and affordable.
Minor Variances	1.149	1.061	(0.088)	(0.038)		
Development & Resources Charging Policy income	(2.641)	(2.753)	(0.113)	(0.118)	The projected underspend is due to surplus income which is mainly caused by the full year impact of changes to disregard rules on financial assessments which came into effect from August 2016	Continue to monitor and review.
Safeguarding Unit	0.610	0.913	0.102	34.07	There are continued significant demand influenced pressures an this service particularly within Adults safeguarding due to a significant increase in the numbers of referrals and the ongoing impact of the Deprivation of Liberty Safeguarding (DoLS) assessments.	Following feedback from Corporate Resources Overview and Scrutiny committee, a full review is being undertaken of the reasons for this overspend and an action plan will be drawn up with a view to early remedial action. A pressure for DoLs has been approved as part of the 2018/19 budget.
Good Health	0.941	0.806	(0.135)	` i	The projected underspend is due to a number of short term vacancy savings and from recouping an overpayment from a Voluntary Organisation.	
Minor Variances	2.718	2.725	0.008	0.009		
Total Social Services	62.472	62.996	0.524	0.483	MICE WITH THE PARTY OF THE PART	
Community & Enterprise Customer And Housing Services	1.570	1.621	0.051		Additional expenditure projected on Temporary Homeless Accommodation of £0.045m resulting from a reduction in HB income due to UC roll out. Other variances across the service £0.006m.	
Council Fund Housing	(0.371)	(0 343)	0.028		There has been a one-off increase in Telecare costs due to a delay in implementing a new Alam Monitoring contract, however, this is being offset by Vacancy savings within the Accommodation Support service. Purchase of carelink equipment of £0.042m. Other minor variances across the service (£0.014m).	The increased telecare costs are one- off and will not recur in 18/19 and beyond. We will continue to monitor all other income and expenditure in 17/18 and into 18/19.
	1		0.097		Variance relates to Markets income review £0.060m and unachieved framework income for	Continue to closely monitor income levels.
Regeneration	0.412	0.508			Energy Efficiency projects within 2017/18 £0.050m. Other minor variances within the	
Regeneration Revenues & Benefits	10.795	9.743	(1.052)	(1.054)	£0.050m. Other minor variances within the service (£0.013m). Projected underspend on the budgeted provision for Council Tax Reduction Scheme (£0.609m). Anticipated surplus on the Council Tax Collection	Continue to monitor closely as these areas are highly volatile and projections are likely to change throughout the year.
			(1.052)	(1.054)	£0.050m. Other minor variances within the service £60.013ml. Projected underspend on the budgeted provision for Council Tax Reduction Scheme £60.609m). Anticipated surplus on the Council Tax Collection Fund following the conclusion of the Single Person Discount review work £60.381m). Increase in Enforcement Fee income in In House Bailiff learn £50.80m). Other minor variances	Continue to monitor closely as these areas are highly volatile and projections are likely to change

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation						
Ancillary Services & Performance Waste Collection	7.118	7.623	0.505	0.502	Adverse variance of £0.200m relating to lower then anticipated energy production at the Landfill sites and reduced electricity sales from reducing levels of gas extraction. Environment and Sustainable Development (ESD) grant pressure £0.111m due to the reduction of the grant in 17/18 of 3.7%. Delay in the development of the new Rockcliffe Household Recyclingr Centre site resulting in additional running costs of two existing sites continuing to operate £0.100m. Increase in CPI apply to the waste treatment contract of 2.8% above the 1% built into the monitoring, 0.030m. £0.020m pressure from additional NNDR costs due to the reassessment of two HRC sites. Potential risk around plastic recycling prices. Its expected in 6 months time prices will drop due to external market factors.	Energy production income levels being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Board Efficiency Tracker Keep under review as part of MTFS indicative reduction in ESD grant for 18/19 - £0.299m
Parking & Enforcement	(0.084)	0.017	0.101	0.102	Shortfall of income from Flint Car Parking £0.100m. Pressure due to the town centre re- development being ongoing and impacting on	Keep under review as part of MTFS Reported in Programme Board Efficiency Tracker
Other Minor Variances	0.796	0.766	(0.030)	(0.001)	the rollout of changes across the town.	
Highways Network						
Highways Strategy Transportation & Logistics	7.527	7.935	0.408		Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Street lighting energy prices above the 2% standard with an increase of 16% resulting in a pressure of £0.131m. Public conveniences at Holywell and Mold (New Street) were due to close in April this year, however they will not close until March 2018 resulting in a pressure of £0.063m. The Winter Maintenance budget will be overspent estimated a figure of £0.250m due to the number of multiple snow events in the late part of the year, resulting in the use of winter maintenance reserves. An average winter consists of 70 turnouts and 5 snow days. The service has currently had 184 turnouts to date and 9,827 tonnes of salt was spread. The balance a cumulative amount of minor variances eg hire of plant.	Keep under review as part of MTFS. Reported in Programme Board Efficiency Tracker. Continue to monitor street lighting energy prices.
Transportation & Logistics Logistics & Resource Services	4.532	4.686	0.154		Shared specialist plant with neighbouring Authorities has not materialised from 16/17 business planning proposal £0.050m. Increase in Fleet insurance premium for 17/18 £0.100m	Keep under review as part of MTFS
School Transport	4.734	4.920	0.186	0.185	Ongoing additional subsidy costs following re- procurement for covering various school transport routes £0.185m	Reported in Programme Board Efficiency Tracker
Transportation	1.598	2.441	0.843		Ongoing additional subsidy costs following re- procurement for covering various public transport routes following the previous operator going into liquidation and the delay in introducing the Bus Subsidy efficiency in 17/18 £0.840m	Keep under review as part of MTFS. Reported in Programme Board Efficiency Tracker
Other Minor Variances	1.432	1.460	0.028	0.001		
Total Streetscene & Transportation	27.652	29.847	2.194	2.200		

	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Planning & Environment	(all)	(8-111)	[ALIM	(8111)		
Business	0.470					
Poliution Control	0.477	0.526	0.049	0.033	An increase in prosecutions for unlicensed and unsafe residential properties has resulted in two temporary Environmental Health Officers being recruited to deal with this increase in demand.	For 2018/19 Invest to Save funding for the 2 EHO posts for one financial year.
Minor Variances	1.085	1.062	(0.024)	(0.013		Continue to monitor committed expenditure and reduce/remove expenditure where possible
Community	-					
Pest Control	0.004	0.066	0.062	0.061	Despite the the fact that the service has seen an increase in referrals during 2016/17 and onwards into 2017/18, the income target is unfikely to be achieved, based on current projections.	
Minor Variances	0.897	0.826	(0.071)	(0.058)		Continue to monitor committed expenditure and reduce/remove expenditure where possible
Development						CAPONICIO WICIO DOSSIGIO
Development Management	(0.384)	(0.179)	0.205	0 241	The projected Planning Fee Income shortfall has decreased in February due to a high number of planning fees received and is now currently projected at £0.230m as the economy has not continued to recover to the extent which the 3 year Business Plan forecast but the number of applications has increased. The annual income target for non-statutory Pre-Application Fees was met in Q1 and income has continued to remain at consistent levels.	Continue to monitor Planning Fee levels and adjust outturn accordingly
Minor Variances	0.158	0.152	(0.006)	(0.048)	Minor variances	Continue to monitor committed expenditure and reduce/remove expenditure where possible
Access Greenfield Valley	0.326	0.295	(0.004)	(0.024)	Vanna and and and and and and and and and	
	_		(0.031)	(0.034)	Vacancy savings and reduced zero hours contracts	Service review within Countryside is currently being undertaken
Minor Variances	1.015	1.002	(0.013)	(0 007)	Minor variances	Continue to monitor committed expenditure and reduce/remove expenditure where possible
Shared Services Minor Variances	0.477	2.122				
Strategy	0.177	0.169	(0.009)	0.000	Minor variances	Continue to monitor committed expenditure and reduce/remove expenditure where possible
Minor Variances	0.833	0.819	(0.013)	(0.013)	Minor variances	Continue to monitor committed expenditure and reduce/remove expenditure where possible
Management Strategy	0.343	0.449	0.106	0.119	Balance of Business Planning Efficiencies for Staffing	Continue to monitor committed expenditure and reduce/remove expenditure where possible
Minor Variances Total Planning & Environment	4.932	5.188	0.256	0.281		·
Total Flamming of Ellendonnient	4.332	3.100	0.236	0.261		
Education & Youth						
Education & Youth Inclusion & Progression	6.843	7.162	0.320		variances from across the service area (£0.049m).	Continue close monitoring arrangements and updates following moderation meetings.
	6.843	7.162	(0.069)		placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the	arrangements and updates following
Inclusion & Progression				(0.059)	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the	arrangements and updates following
Inclusion & Progression	1.338	1.269	(0.069)	(0.059)	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area.	arrangements and updates following
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision	1.338 1.807 0.377 0.619	1.269 1.742 0.381 0.628	(0.069) (0.066) 0.005 0.009	(0.059) (0.063) 0.005 0.008	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the	arrangements and updates following
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support	1.338 1.807 0.377	1.269 1.742 0.381	(0.069) (0.066) 0.005	(0.059) (0.063) 0.005	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances	arrangements and updates following
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision	1.338 1.807 0.377 0.619	1.269 1.742 0.381 0.628	(0.069) (0.066) 0.005 0.009	(0.059) (0.063) 0.005 0.008	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances	arrangements and updates following
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools	1.338 1.807 0.377 0.619 10.983	1.269 1.742 0.381 0.628 11.182	(0.069) (0.066) 0.005 0.009 0.199	(0.059) (0.063) 0.005 0.008 0.188	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances	arrangements and updates following
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth	1.338 1.807 0.377 0.619 10.983	1.269 1.742 0.381 0.628 11.182	(0.069) (0.066) 0.005 0.009 0.199	(0 059) (0 063) 0 005 0 008 0 188 (0 000)	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services	arrangements and updates following moderation meetings. Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources	1.338 1.807 0.377 0.619 10.983 88.933	1.269 1.742 0.381 0.628 11.182 88.933	(0.069) (0.066) 0.005 0.009 0.199	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD	1.338 1.807 0.377 0.619 10.983 88.933	1.269 1.742 0.381 0.628 11.182 88.933	(0.069) (0.066) 0.005 0.009 0.199 0.000	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budoet Continue to look for income
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD Corporate Finance	1.338 1.807 0.377 0.619 10.983 88.933	1.269 1.742 0.381 0.628 11.182 88.933 2.241	(0.069) (0.066) 0.005 0.009 0.199 0.000	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD	1.338 1.807 0.377 0.619 10.983 88.933 2.029	1.269 1.742 0.381 0.628 11.182 88.933 2.241	(0.069) (0.066) 0.005 0.009 0.199 0.000 0.212	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer than planned	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the structural review
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD Corporate Finance Total People & Resources Governance	1.338 1.807 0.377 0.619 10.983 88.933	1.269 1.742 0.381 0.628 11.182 88.933 2.241	(0.069) (0.066) 0.005 0.009 0.199 0.000	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer than planned Minor variances	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the structural review
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD Corporate Finance Total People & Resources Governance egal Services Democratic Services nternal Audit	1.338 1.807 0.377 0.619 10.983 88.933 2.029 2.082 4.111 0.688 1.972 0.443	1.269 1.742 0.381 0.628 11.182 88.933 2.241 2.299 4.540	(0.069) (0.066) 0.005 0.009 0.199 0.000 0.212 0.217 0.429 0.026 0.008 (0.072)	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer than planned Minor variances Minor variances Minor variances Minor variances	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the structural review
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD Corporate Finance Total People & Resources Governance Legal Services Democratic Services Democratic Services Internal Audit Procurement	1.338 1.807 0.377 0.619 10.983 88.933 2.029 2.082 4.111 0.688 1.972 0.443 0.168	1.269 1.742 0.381 0.628 11.182 88.933 2.241 2.299 4.540 0.713 1.979 0.372 0.275	(0.069) (0.066) 0.005 0.009 0.199 0.000 0.212 0.217 0.429 0.026 0.008 (0.072) 0.107	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198 0.221 0.419 0.023 0.012 (0.069) 0.106	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer than planned Minor variances Minor variances Underspend due to in-year vacancies Due to a concious decision to no longer pursue supplier income for registration onto the Councils payment portal	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the structural review Continue to monitor and review Continue to monitor and review Continue to monitor and review Pressure included in 2018/19 budget
Inclusion & Progression Integrated Youth Provision School Improvement Systems Business Change & Support School Planning & Provision Total Education & Youth Schools People & Resources HR & OD Corporate Finance Total People & Resources Governance egal Services Democratic Services nternal Audit	1.338 1.807 0.377 0.619 10.983 88.933 2.029 2.082 4.111 0.688 1.972 0.443	1.269 1.742 0.381 0.628 11.182 88.933 2.241 2.299 4.540	(0.069) (0.066) 0.005 0.009 0.199 0.000 0.212 0.217 0.429 0.026 0.008 (0.072)	(0 059) (0 063) 0.005 0.008 0.188 (0.000) 0.198 0.221 0.419 0.023 0.012 (0.069) 0.106	placements £0.369m. Includes other minor variances from across the service area (£0.049m). Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Cumulative minor variances from across the service area. Minor variances Minor variances Due to partial achievement of business planning efficiency and loss of income contributuion from Wrexhan Occupational Health Services This is due to the rol-out of manager self service and the operating model review taking longer than planned Minor variances Minor variances Underspend due to in-year vacancies Due to a concious decision to no longer pursue supplier income for registration onto the Councils payment portal	Service delivery options are being considered for the Occupational Health Service and a pressure to reflect this has been included in the 2018/19 budget Continue to look for income maximisation and progress the structural review Continue to monitor and review Continue to monitor and review Continue to monitor and review

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Organisational Change 1 Public Libraries & Arts, Culture & Events	0.763	0.755	(0.008)	(0.010)	Minor variances.	Continue to monitor and report on any
Museums	0.028	0.028	(0.000)		Minor variances.	significant variances. Continue to monitor and report on any
County Archives	0.286	0.287	0.000	0.002	Minor variances.	significant variances. Continue to monitor and report on any
Leisure	4.460	4.546	0.087	0.087	Aura Leisure and Libraries Ltd was established on 1st September. This was delayed by 2 months due to a range of queries in 3 separate responses from the Financial Conduct Authority (FCA) in registering the company. These issues are now resolved.	Significant variances. Continue to monitor and report on any significant variances.
Total Organisational Change 1	5.537	5.615	0.078	0.079		
Organisational Change 2						
Administrative Buildings	1.241	1.150	(0.091)	(0.112)	£(0.091)m estimated efficiencies predominently from the rationalisation of County Hall.	
Property Asset And Development	0.446	0.357	(0.089)	(0.080)	£(0.066)m in year salary savings. Other minor variances	
Caretaking & Security	0.302	0.245	(0.057)	(0.053)	£(0.018)m contractor savings.Other minor variances	
CPM & Design Services	0.691	0.578	(0.113)	(0.125)	£(0.045)m projected additional income above target. £(0.070)m in year salary savings. Other minor variances.	
Industrial Units	(1.153)	(1.089)	0.065	0.073	£0.065m as a result of unachieved rental income, to be offset against office efficiencies.	
Minor Variances Total Organisational Change 2	0.813 2.339	0.814 2.055	0.001	0.035		
			(0.284)	(0.261)		
Chief Executive	2.926	2.797	(0.128)	(0.130)	In-year vacancy savings and underspend on specialist budgets such as sustainable development, Your Community/Your Council and publis relations	Continue to monitor and review
Central and Corporate Finance	25.023	21.002	(4.021)		An underachievement on the income target of £0.407m, though work is continuing to identify areas of opportunity. Support Services recharge, has resulted in a shortfall of £0.131m due to a reduction in overall operating costs. County Hall car parking income shortfall of £0.065m. Reduced audit fees, underspend of £0.106m. Social Services one off in year underspend of £1.608m held centrally to mitigate any in year overspends; £0.513m resulting from remaining pressure budgeted in 17/18 no longer required, £0.50m due to funding being secured from the Regional Integrated Care Fund, a revenue grant allocated on a one off basis. An additional £0.595m of Welsh Government funding for Social Care has recently been confirmed. Projected Pension fund variance £0.508m due to surplus of budget required for increase in contributions in 2017/18. Apprentice Tax Levy underspend of £0.079m, increased data has enabled a more accurate projection. Auto Enrolment of employees to the scheme became effective in October 2017. Early analysis indicates that the actual numbers are less than estimated which gives a favourable in year variance of £0.488m. Windfall income an underachievement of £0.085m.	Keep under review in year to consider potential for mitigation of 18/19 pressure. Auto enrolement - further analysis is
ÿ:					Centrally held inflation £0.254m, one off in year underspend. £1.422m underspend due to a change in the Minimum Revenue Provision policy. £0.242m underspend on the Central Loans and Investment Account. Minor variances £0.002m.	
	Telephone 1					



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2017/18 Efficiencies Outturn	- Under or Over Achiev Original Efficiency	Revised Efficiency	(Under)/Over
Portfolio	2017/18 £(m)	2017/18 £(m)	Achievement 2017/18 £(m)
People & Resources	_()	-()	
Finance - Implementation of Collaborative Planning Software to finance to			
improve and automate our processes thus enabling workforce efficiencies. Phased roll out of new finance model.	0.270	0.160	(0.110)
Review of Human Resources & Organisational Design operating model	0.270	0.100	(0.110)
and job roles and various other efficiencies.	0.148	0.052	(0.096)
DBS recharges	0.058	0.025	(0.033)
Total People & Resources	0.476	0.237	(0.239)
0			
Governance ICT - Reduction in management, staff and non pay costs.	0.350	0.310	(0.040)
Total Governance	0.350	0.310	(0.040)
			(413.137
Social Services			
Develop alternative approaches to in house day services and work			
opportunity schemes.	0.250	0.130	(0.120)
Total Social Services	0.250	0.130	(0.120)
Organisational Change 1			
Alternative Delivery Models	0.415	0.335	(0.080)
Total Organisational Change 1	0.435	0.355	(0.080)
Community & Enterprise			
Council Tax Reduction Scheme.	0.200	0.809	0.609
Total Community & Enterprise	0.200	0.809	0.609
Chrockson 9 Temporarism			
Streetscene & Transportation Develop energy production at landfill.	0.100	0.000	(0.100)
Review subsidised bus routes.	0.350	0.000	(0.350)
Total Streetscene & Transportation	0.450	0.000	(0.450)
Planning & Environment			
Staffing - management restructure.	0.125	0.062	(0.063)
Self financing for Public Protection Services.			
- Animal & Pest Control.			
- Licencing Charging.	0.030	0.000	(0.030)
Increase in planning fees (15% WG increase) and applications	0.015	0.000	(0.015)
Increase in number of planning applications	0.035	0.000	(0.035)
Total Planning & Environment	0.205	0.062	(0.143)

Total 2017/18 Budget Efficiencies Total Projected 2017/18 Budget Efficiencies Underachieved Total Projected 2017/18 Budget Efficiencies Achieved % 100 5

£ 8.433 0.463 7.970

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2017	10.953	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		5.184
Less – allocation from the Contingency Reserve to support initial set up costs and final technical support for the Community Asset Transfer (CAT) of Holywell Leisure Centre and Alternative Delivery Model (ADM) agreed in 2016/17		(0.050)
Less – allocation from the Contingency Reserve to provide financial support to meet in-year budget pressures in 2017/18 for regional economic structures and support for events		(0.052)
Less – allocation from Contingency Reserve for contingency against any financial issues arising as a result of implementing different service delivery methods		(0.250)
Add – projected outturn underspend		1.531
Add – Amount released from earmarked reserves as agreed by Council as part of 2018/19 budget		1.990
Total Contingency Reserve as at 31 st March 2018		8.353
Less – amount committed as part of balancing 2018/19 budget		(1.945)
Less – One off contribution to Schools agreed at Council on 1 March 2018		(0.460)

Total Contingency Reserve available for 2018/19

5.948

Budget Monitoring Report Housing Revenue Account Variances

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance	Last Month Variance (Em)	Cause of Major Variance	Action Required
Housing Revenue Account			(£m)			
Income	(32.260)	(32,372)	(0 103)		E0 080m reflects the decision to delay implementation of Service Changes to 1st April 2018 (from January 2018) is a Blow more time for full consultation. E0 036m relates to the loss of income on garages following refurbishments and demolition. E0 227m relates to a reduction in the contribution towards the provision for bad debts. E0 067m relates to Council Tax credits. E0 084m relates to dealy in the handwar of new properties compared to the estimated dates in the original business plan. The remaining E0 011m relates to minor variances.	
Capital Financing - Loan Charges	7.545	7.450	(0.059)		£0 118m relates to a reduction in the expected interest charge for HRA borrowing. This is because interest charge for HRA borrowing. This is because interest rates have remained low since the Braxit referendum. Borrowing costs have also been minimised through efficient treasury management. £0 016m relates to a reduction in the minimum revenue payment (IMPP). This is calculated based on the total HRA borrowing at 31st March 2017 which was slightly lower than assumed in the budget. £0.075m relates to the mulcipated support services charge relating to Corporate Management and Democratic.	
Estale Managemeni	1 633	1.577	(0.056)	(0.045)	£0 066m relates to vacancy savings for posts	
			1000	10.00	which have been deleted in the 2018/19 Business Plan £0 010m relates to minor variances	
Landlord Service Costs	1.388	1.413	0.026	0.019	Minor variance	
Repairs & Maintenance	8 559	7.764	(0.764)		A saving of £0.794m is anticipated on Repairs and Maintainance © £0.22m relates to staffing costs £0.816m relates to subcontractor spend. This expenditure is reflected in the capital budget £0.035m relates to increased costs for Fleet damage to vehicles. The remaining £0.099m relates to minior variances.	
Management & Support Services	2.273	2 210	(0.063)	,	E0 015m relates to an increase in the central support service richarge. E0 033m relates to salary savings in Housing Programmes and Finance. E0 025m relates to savings on the software allocation. E0 005m relates to any other relates to any other software allocation. E0 005m relates to any underspend on the subscriptions budget. The remaining £0 008m relates to minute yearances.	
Capital Expenditure From Revenue (CERA)	10.883	11 537	0 675		The variance of £0.875m relates to an increase in the contribution from revenue lowards capital costs. This increase is possible because of decreased costs deswhere in the HRA. Contributing lowards the capital budget from revenue reduces the requirement to borrow	
HRA Projects	0 048	0 384	0.338		E0 333m relates to SHARP pre-development costs which were approved by Cabinet in March 2017 if these achemes are approved before 31st March 2018, then costs will be capitalised. The remaining £0 005m relates to minor variances	In March 2017 Cabinet approved progression of site investigation works on several possible sites for SHARP if, for any reason, schemes are not approved by 31st March 2018, these costs will be charged to the HRA.
Contribution To / (From) Reserves	(0.035)	0 000	0 035		HRA reserves will be kept at existing levels to meet Business Planning requirements in future	Par. Co. Co.
Total Housing Revenue Account	(0,000)	0.000	0.000	(0.000)	VBATE	



Carry Forward Requests 2017/18

Social Services

North Wales Integrated Autism Service; Flintshire County Council are the Local Authority lead for this regional programme in partnership with Betsi Cadwaladr University Health Board and the other North Wales local authorities. This project has been delayed and the budget which had identified to fund this is requested to be carried forward to 2018/19 to ensure the agreed objectives are achieved (£0.292m).

Out of School Childcare; this is primarily a Welsh Government grant funded service which also generates income from providing training to Childcare providers. The amount of such income generated in 2017/18 is £0.005m and it is requested that this amount is approved to be carried forward to 2018/19 to fund childcare sector framework and qualification support for the Family Information Service (£0.005m).

Childcare; there will be an in-year underspend this service due to receipt of a new grant, a carried forward is requested for use in 2018/19 to support with systems development, parent discussions, workshop set-ups and childcare qualifications assessments (£0.018m).

Community & Enterprise

Universal Credit; Funding received from DWP is to be used fund for Universal Credit administration costs in 2018/19 (£0.059m).

New Burdens; Funding received from DWP is to be used to continue to fund the Welfare Reform Response Team in 18/19 (£0.061m).

Planning & Environment

Planning Policy; Purchase of new back office system software package is required as the previous system is no longer fit for purpose. A bid for capital funding was submitted but turned down so this will be required to be funded from revenue. There has been a delay with some projects within this service area and it is requested that the underspend is carried forward into 2018/19 to fund this system (£0.073m).

Highways Development Control Supervision Fees; Supervision fees received in-year are for projects which will continue into 2018/19, it is requested to carry forward the income received in 2017/18 to fund the projects (£0.049m).

People & Resources

Flintshire Trainees; for the continuation of the funding strategy for the Flintshire Trainee programme (£0.071m estimate)

Organisational Change 2

CCTV equipment; There is a requirement to purchase a new piece of equipment for the CCTV suite. Due to delays in the procurement process this will now be purchased in 2018/19 (£0.050m).